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*Advance  
Subject  
return*

COMMITTEE OF  
YENCHING COLLEGE FOR WOMEN

of

YENCHING UNIVERSITY

COMMITTEE

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*The Wellington, Philadelphia*

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*14 Beacon Street, Boston, Mass.*

MR. E. M. MCBRIER, *Treasurer*  
*150 Fifth Ave., New York*

MR. B. A. GARSIDE, *Assistant Treasurer*  
*150 Fifth Avenue, New York*

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Mrs. MURRAY S. FRAME, B.A., B.D., Litt D.D., *Dean of the College*

PEIPING, CHINA

YENCHING COLLEGE

FOR WOMEN

INDEXED

July 1, 1952.

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

*ack*

Dear Mr. Garside:

I am in receipt of a letter from Miss Soo Hoo, a copy of which I enclose. I am impressed with her admirable use of English. What she says about her background and education also sounds good. I like too her reasoning about her work. Will you notice especially what she says about traveling expenses? In response to an earlier letter I explained to her that salaries were determined for both Chinese and foreign members of the faculty on bases common to

all but said that as Chinese members of the faculty were ordinarily found in China it was not customary for our Yenching College Committee to pay their traveling expenses. My feeling was that Miss Soo-Hoo came to America on her own initiative and that she would probably have paid her return travel had she been going into other work than that of Yenching. However, I am not, under all the circumstances, averse to our paying her travel from Ann Arbor to Peiping if that seems right to you and the other members of our Committee. I am asking Mrs. Williamson what she thinks. Will you also let me know as soon as you can what you think we should do that I may write her accordingly?

Cordially yours,

*Lucius C. Lee*

(Mrs. Lucius C. Lee.)

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YENCHING COLLEGE  
FOR WOMEN

INDEXED

July 11, 1932

Mrs. Lucius O. Lee  
American Board of Commissioners for Foreign Missions  
14 Beacon Street  
Boston, Mass.

My dear Mrs. Lee:

I have gotten somewhat behind in my correspondence with you.

Your letter of June 15th: This reports the steps you are taking in connection with the proposed appointment of Mr. William C. Cowling as a member of the Yenching Board of Trustees. It appears that these negotiations are moving along in a very satisfactory manner, and I hope that we may soon hear that this appointment has been consummated.

Your letter of June 29th: This discusses the recent pledges of Mr. and Mrs. W. Grant Smith, payable during the next few months, and amounting to a total of \$200. While we should perhaps refer this matter to the Finance Committee for final decision, we are in agreement with your suggestion that inasmuch as these gifts are not required to complete the Natural Science endowment fund, that they be placed directly in the Women's College endowment fund. This will give us the beginning of the new endowment fund, which the Trustees will seek immediately to secure if our present negotiations with the Rockefeller Foundation are successful. The letter I sent you a few days ago will show you how these negotiations now stand. There is to be a meeting of the officers of the Foundation, or possibly of the Executive Committee tomorrow afternoon, at which time the matter of the handling of the Yenching endowment is to be discussed.

0698

July 11, 1932

I do not know whether they are to take any final action at that time or not.

Your letter of July 1st: This takes up some further questions with regard to Miss Soo-Hoo's appointment to the Women's College deanship. You will have noted in the Minutes of the Joint Meeting of our Yenching Executive and Finance Committees on June 28th, that these committees by Action #3079 VOTED "to confirm the selection of Miss Soo-Hoo as Dean of the College for Women, subject to final approval by the proper administrative officers and the University." The committees phrased their action in these rather general terms in recognition of the fact that final appointment of the Dean rests in the hands of the field administration.

The question of Miss Soo-Hoo's outgoing travelling expenses does raise some difficulties. However, we have always been quite consistent in the handling of these matters and I believe that it would be wise for us to adhere to the accepted policy in this particular case. In a certain sense any "single standard for both Chinese and American teachers" is quite mythical, for our Chinese workers and Western members of staff have many differences in needs, growing out of the fact that the former are native to China and the latter, from abroad. To make absolutely uniform regulations for Chinese and Western staff would at many places work out hardship to our American staff members, and would at some points be unfair to our Chinese colleagues.

The matter of travel expenses is one of the points at which there is a fundamental difference between the need of the average Chinese staff member, and the need of the average American appointee. We have always taken the position that it is the provisions of the field to work out arrangements with the Chinese staff members of the University, and we in America scrupulously refrain from doing anything more than merely acting as the agent of the field in such matters. Where we are compelled by lack of detailed instruction to make some arrangement with a Chinese appointee, it has always been tentatively, and subject to approval or modification by the field.

Applying all this to the question of Miss Soo-Hoo's outgoing travel, it seems to me that we may advance her any travelling expenses she may require, but that we would do so with the clear understanding that we are not thereby determining whether or not the University is assuming responsibilities for this expense. That is a point she will have to adjust with the field after she arrives there. If she is not willing to go out on this basis, then we could cable the field and ask for a ruling on the matter.

Arrangements for Miss Anne Cochran: I am enclosing herewith copy of the letter I am today sending Miss Cochran. Her health examin-

0699

Mrs. Lucius O. Lee

-3-

July 11, 1932

ation has been satisfactory and apparently the only item now remaining is the signature of her employment agreement. I am not sure whether or not you have arranged this with her as yet. As soon as we learn that this has been taken care of, we can go ahead and complete the arrangements preliminary to her sailing, and can begin making our salary payments to her.

I trust that you will be able to get away from your desk for a number of weeks of rest and quiet this summer. The past year has been a very difficult one for you, and I am sure that you will welcome a vacation.

Very cordially yours,

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Enc.

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0700

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YENCHING COLLEGE FOR WOMEN

of  
YENCHING UNIVERSITY

PEIPING, CHINA

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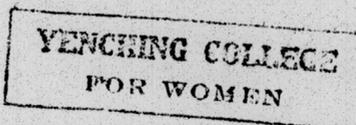
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*Representative of Wellesley College Alumnae*

MRS. MURRAY S. FRAME, B. A., B. D., LITT D. D., *Dean of the College*



July 12, 1932 #1

ack 7-18-32

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

Dear Mr. Garside:

I have read your letter of July 7 and the copy of your letter to Mr. Appleget of the Rockefeller Foundation with great care. I feel very unqualified to express an opinion on questions such as these which you raise, but I judge that under all the circumstances there is nothing for the Trustees to do but to act in line with the suggestions contained in your letter to Mr. Appleget. We do, of course, all very earnestly hope that the second conditional gift may be renewed by June 30, 1935, although I suppose that such a renewal would again mean the raising of a large sum of money by the Trustees and that might be difficult if not impossible. You may count my vote in favor of the adjustments suggested and we will hope that some suitable arrangement can be made for maintaining the interest of the Rockefeller Foundation in the Yenching work in Natural Sciences beyond that date.

Sincerely yours,

*Lucia B. Lee*

(Mrs. Lucius O. Lee)

L:b

UNIVERSITY OF  
JUL 13 1932  
JOINT OFFICE

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0702

COMMITTEE OF  
YENCHING COLLEGE FOR WOMEN

of

YENCHING UNIVERSITY

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PEIPING, CHINA

YENCHING COLLEGE

FOR WOMEN

INDEXED

July 12, 1932 #2

ack 7-18-32

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

Dear Mr. Garside:

I am glad to have your letter of July 11 this morning. No further word has come from Mr. Cowling, so that matter is just waiting.

I note what you say about the pledge of Mr. and Mrs. William Grant Smith and its allocation to the Woman's College Endowment Fund. I am glad you think that action suitable.

I am writing Miss Soo-Hoo today in the line you suggest in regard to her travel expenses. I will also write Miss Speer of the position we are taking in regard to Miss Soo-Hoo's travel, and will let you know if it seems best for you to advance her funds.

Miss Cochran has signed the employment agreement as I have. I have returned one copy to her, am sending one to Yenching and keeping one for the Woman's College files here, so that I think there is no reason for any further delay in arranging her sailing. Thank you for all the help you have given her and us.

Thank you, too, for your good wishes as to my having a little vacation. I expect to have the month of August and frankly am looking forward to it with some eagerness for I realize that I am rather unusually tired.

Very cordially yours,

*Lucia B. Lee*

(Mrs. Lucius O. Lee)

L. pmb

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RECEIVED  
UNIVERSITIES  
JUL 13 1932  
JOINT OFFICE

0704

COMMITTEE OF  
YENCHING COLLEGE FOR WOMEN

of

YENCHING UNIVERSITY

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PEIPING, CHINA

July 13, 1932

*ack 7-18-32*

YENCHING COLLEGE  
FOR WOMEN

INDEXED

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

Dear Mr. Garside:

I wrote you only yesterday but this morning's mail brings me a letter from Miss Soo-Hoo. She has a reservation on the Empress of Japan, sailing from Vancouver on July 30, in company with several friends from the University of Michigan. She seems quite ready to leave the decision as to her traveling expenses until she reaches Peiping and can confer with the University management there. I am writing her this morning that you will advance her traveling expenses if she so desires and am suggesting that she write you at once as to the amount she will need. Her address until July 26 is:

2116 Channing Way  
Berkeley, California

Miss Soo-Hoo's letters impress me as those of a woman of fine spirit and large ability and I am very hopeful that she may prove to be the right one for Yenching.

Cordially yours,

*Eula B. Lee*

(Mrs. Lucius O. Lee)

L:b

0705

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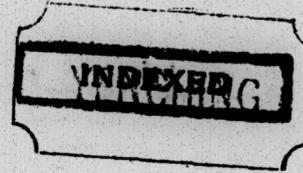
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0706

14 Beacon Street  
Boston, Mass.

YENCHING COLLEGE  
FOR WOMEN

July 18, 1932



To the Members of the  
Yenching College Committee

Dear Friends:

This is to tell you that Yenching Woman's College at length has a Chinese Dean. Miss Nettie Soo-Hoo, who has for the last three years been doing graduate study in the University of Michigan and who this June secured her Ph.D. from that University, has accepted the invitation extended to her by Yenching University and is to sail from Vancouver on July 30 by the "Empress of Japan."

Miss Soo-Hoo was born in China but has lived in California since her early childhood. She studied in the public schools of San Francisco and Oakland and in the University at Berkeley. From one sentence in her letter I infer that her father is a Christian minister. On her return to China she taught in Canton Christian College and later in Nankai University, Tientsin. She says that as her mother never learned to speak English she has used Chinese in her home life but she feels that as she takes up work again in a University in China she needs to study the Chinese language. Her use of English is exceedingly good and her letters indicate a young woman of keen mental ability and earnest spirit. I am very hopeful that she will prove to be just the right one for Yenching.

You will perhaps have received from the office in New York word that the campaign for money to match the conditional gift from the Rockefeller Foundation has proved successful. When Mr. Garside last wrote me there were still questions as to details in the settlement with the Trustees of the Rockefeller Foundation. I think there is little or no doubt that this first gift of \$250,000 will be secured although the Rockefeller Foundation may pay in cash now only an amount corresponding to the cash receipts of the campaign.

Miss Myfanwy Wood has sent in her annual report as chairman of the Dean's Committee. From that report I cull the following interesting bits to share with all of you:

Enrollment: Graduates	15	Kindergarten Training Course	10
Seniors	35	Chinese Short Course	8
Juniors	36	Auditors	7
Sophomores	56	School of Religion	3
Freshmen	48	Religion of Social Service	5
		Guests	20

A total of 243, which is 30% of the total of the University.

"A study made in the office of the Director of Studies reveals that the standing of women students in each class is from .024 points

to .95 points better than that of men students, and that while the average grade ratio for men students is 1.259, that for women students is 1.307.

"Including graduates and students of short courses, but omitting auditors and guest students, the women students are divided among the academic colleges as follows:

School of Religion	8
College of Arts & Letters	79
College of Natural Sciences	79
College of Public Affairs	52

"Sixteen of the provinces of China are represented in our women student body.... 52.4% are registered as Christians and take an active part in the life of the Yenta Christian Fellowship.

"The North China branch of the Student Christian Movement which was founded in 1926 has had each year as President a Yenching woman student.

"For the first time in our history two women students are graduating with a Bachelor of Arts degree from the Department of Music.

"The Physical Education department has rejoiced in a full year's work in our wonderful Boyd Gymnasium, and increased keenness in games and all required work has had its results in increased physical development and vigor among the girls.

"Ten years ago we graduated our first Yenching woman B. A., and this year we have forty-six women taking a Bachelor degree. The majority go out to teaching positions in the middle schools all over China. Several are taking positions in banks, and two hope to enter Government employ.

"Buildings. Three pressing needs: 1. another dormitory. 2. a music building; and 3. an infirmary to take the place of the present inadequate temporarily adapted Chinese house."

With the kindest of personal greetings to each of you,

Sincerely yours,

*Lucia B. Lee*

(Mrs. Lucius O. Lee)

Secretary

L:pmb

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THE UNIVERSITY OF CHICAGO  
DIVISION OF PHYSICS

RECEIVED  
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JUL 20 1932  
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TO THE DIRECTOR  
FROM THE PHYSICIAN

RE: [Illegible]

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RECEIVED  
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JUL 20 1932  
JOINT OFFICE

0709

YENCHING COLLEGE  
FOR WOMEN

INDEXED

July 18, 1932.

Mrs. Lucius O. Lee,  
14 Beacon Street,  
Boston, Mass.

My dear Mrs. Lee:

Let me acknowledge receipt of your two letters of July 12th, and one of July 15th.

Your first letter of July 12th comments on the Rockefeller Foundation's first conditional gift. Mr. Applegat has now told us informally that the Foundation has taken action along the lines indicated in my letter of July 7th.

Formal notification will be reaching us within the next day or two. This action will require a vote by our Yenching Trustees agreeing to the cancellation of the second conditional grant. We may be able to attend to this matter by circulation vote. We will be in a better position to judge as soon as we know the actual phraseology of the Foundation's action.

Your second letter of July 12th and your letter of July 15th discusses the details of Miss Soo-Hoo's outgoing journey. Thus far I have had no direct word from Miss Soo-Hoo, so I have taken no steps toward advancing her outgoing travel fund. If she sends us a request to make such an advance, I will be glad to do so along the lines we have already agreed upon.

Miss Anne Cochran was in the office this morning, and we made progress in finishing up the details of her outgoing travel arrangements. I find I need information from you on a number of points before I can make any final financial settlement with her. I have not seen a copy of her Employment Agreement so do not know the final details. The specific questions on which we need information is as follows:-

1. Does salary begin as of July 1st, as was tentatively agreed upon?
2. At what rate is salary to be paid during July and August?
3. What is the amount of travel allowance to be given Miss Cochran, and is it to be considered a flat grant which does not require accounting for after she arrives in Peiping?
4. Are there any other amounts due Miss Cochran from our office before she leaves for the field?

Mrs. Lucius O. Lee

July 18, 1932.

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As soon as I have had word from you on these points I can wind up the details of Miss Cochran's travel arrangements.

Very cordially yours,

BAG:PW

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0711

COMMITTEE OF  
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PEIPING, CHINA

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YENCHING COLLEGE  
FOR WOMEN

INDEXED

July 19, 1932

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

Dear Mr. Garside:

This is to answer the questions about our contract with Miss Cochran contained in your letter of July 18. I am sending you a copy of that agreement. I fear it does not specifically touch upon some of the points about which you ask. My general answer to your questions would be that the Woman's College Committee desires you to follow the practice of the University in regard to the various points.

More specifically, I think it would be quite right for Miss Cochran's salary to begin as of July 1st. I do not know the rate at which the salary for July and August should be paid, but please pay it at the rate that would be right for any University-supported member of the faculty whose general circumstances were the same as Miss Cochran's.

My understanding is that the \$350 for travel is a flat grant and that Miss Cochran is not required to present a detailed account of expenses incurred.

So far as I know no other amounts are due Miss Cochran from your office.

As to travel money for Miss Soo-Hoo, since I have written her to ask you for such a sum as she may need, I think you need not send her any money until you have received a request from her. The amount she needs will naturally be less than the \$350 usually allowed for travel, as she is on the Pacific coast and is going tourist third.

Again thanking you for all your help,

Sincerely yours,

*Eula B. Lee*  
(Mrs. Lucius O. Lee)

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This AGREEMENT, entered into by and between the Yenching College Committee and Miss Anne Cochran this 27th day of June 1932

WITNESSETH:

That the Yenching College Committee hereby agrees to and does employ Miss Anne Cochran for the position of English teacher for a term of two years, upon the following terms:

1. Salary in accordance with the Schedule of Salaries and Allowances for Foreign Staff adopted in June 1931.
2. Travel expenses from New York to Peiping to the extent of \$350. to be paid by the Yenching College Committee, but return travel at the end of two years to be at Miss Cochran's own expense.
3. Residential quarters in Peiping, China.
4. Medical attendance without charge in case of sickness. One-half ( $\frac{1}{2}$ ) dental bills if incurred with approval of the dean.

The college upon due notice in writing, may terminate this contract at any time, upon the payment of three months' salary and travel expenses to the address given above, by the most direct route.

Miss Anne Cochran hereby accepts the said employment and the foregoing terms and conditions, and agrees, that if for any reason she resigns the position before the expiration of two (2) years she will reimburse the Yenching College Committee for outbound travel in proportion to her term of service. Return travel will not be paid for one who does not fulfill the term of her contract except in case of serious illness, which cases will be considered individually.

It is further agreed by Miss Anne Cochran that she will give her whole time and attention to the work for which she is hereby employed, and that she will not engage in any outside occupation or activity for profit, except as may be agreed upon in conference with the Dean of Yenching College.

This agreement may be extended for a further period if signed by the parties hereto.

WITNESSETH the hands and seals of the parties hereto this 27th day of June, 1932

On behalf of YENCHING COLLEGE COMMITTEE

s/ Eula B. Lee

Secretary

s/ Anne Cochran

Appointee

ATTEST:

WITNESSES: s Henry J. Cochran  
s/ Katharine B. Cochran

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# YENCHING UNIVERSITY

OFFICERS OF THE TRUSTEES

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GEO. G. BARBER, *Vice-President*  
MRS. O. R. WILLIAMSON, *Vice-President*  
E. M. MCBRIER, *Treasurer*  
B. A. GARSDIE, *Secretary and Assistant Treasurer*  
C. A. EVANS, *Assistant Secretary and Assistant Treasurer*

PEKING, CHINA  
*Christian — International — Co-educational*

AMERICAN OFFICE  
150 FIFTH AVENUE  
NEW YORK CITY

OLIN D. WANNAMAKER  
*Assistant to PRESIDENT STUART*

WU LEI-CHUAN  
*Chancellor*  
J. LEIGHTON STUART  
*President*  
HENRY W. LUCE  
*Vice-President Emeritus*

*Mrs. Lee*

July 20, 1932.

RECEIVED  
FOREIGN DEPARTMENT

To the Members of the  
Board of Trustees,  
Yenching University

JUL 21 1932

Ladies and Gentlemen:

Ans. *July 21*

I enclose for your information a copy of a letter just received from the Rockefeller Foundation, reporting their actions relative to the University's efforts to meet the Foundation's first conditional grant for the endowment of Natural Science. These actions may be briefly summarized as follows:-

1. Although the Foundation could not accept the University's report of results accomplished to June 30th, 1932 as meeting the conditions of the Foundation's first gift, which required that our entire \$250,000 be raised in cash, they have taken a new action which accomplishes this same result, and even more, as follows:-
  - (a) The Foundation gives outright \$75,000, with no requirement that it be matched. This is given in this way because the Foundation, while recognizing informally that the transfer of Women's College endowment comprises about \$75,000, book value, (about \$63,000 market value) of our \$250,000 fund, is unable to accept this transfer as representing new money in accordance with the terms of their grant.
  - (b) The Foundation gives an additional \$175,000 to match cash and pledges in our hands or in transit before July 1, 1932. Payment will be made at once for cash in hand and invested, and from time to time additional payments will be made as we report collections on our outstanding pledges. The collections must be made before June 30, 1935.
2. The second conditional grant of \$250,000 to be raised before June 30, 1935, is to be cancelled, but the Foundation is continuing its income payments of \$12,500 per year for the next three years, in support of the more advanced work for which the second gift was intended. In taking this position, it is informally understood that the Foundation is not raising any barrier to our going to them with a new request for the restoration of this second conditional gift as soon as we have completed collection of pledges on the first gift and feel that the time is ripe for such a new approach.

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Members Board of Trustees  
Yenching University

-2-

July 20, 1932.

3. Both the above actions by the Foundation are conditioned upon the Yenching Trustees taking action cancelling our acceptance of their second conditional gift, and returning their pledge for this amount.

While we all regret that for the present at least we will lose the promise of a second gift for the endowment of Natural Science, the Trustees with whom I have been able to consult agree, that under all the circumstances the Foundation has dealt with us as generously as we dared hope for, and that we should therefore cancel our acceptance of the Foundation's second conditional grant, and should accept, with warm appreciation, these new actions by the Foundation. The Executive Committee has already given these proposals informal consideration, and has expressed agreement therewith.

I enclose herewith suggested resolutions dealing with these matters. Will you please indicate your votes and return these promptly?

Faithfully yours,

*M. Gauriel*  
Secretary

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RECEIVED  
DEPARTMENT

*Attached to Garside's circular letter, July 20, 1932*

JUL 21 1932 THE ROCKEFELLER FOUNDATION  
61 Broadway  
New York City

Ans. \_\_\_\_\_

July 15, 1932

My dear Mr. Garside:

I have the honor to inform you that at the meeting of the Executive Committee of the Rockefeller Foundation held July 12, 1932, the following actions were taken relative to the situation of Yenching University in connection with the Foundation's former appropriations:

RESOLVED that RF 29078 to Yenching University passed May 22, 1929, and amended October 10, 1930, be allowed to lapse as of June 30, 1932.

RESOLVED that conditional upon the cancellation of RF 30019 for \$250,000, RF 32081 the sum of Seventy-five thousand dollars (\$75,000) be, and it is hereby, appropriated to Yenching University towards the endowment of the science departments and an additional sum of One hundred seventy-five thousand dollars (\$175,000), or so much thereof as may be necessary, be, and it is hereby, appropriated to Yenching University towards the endowment of the science departments, payments of this latter sum to be made at the rate of \$1 for every \$1 secured from other sources in (a) cash or securities at their present market value already received as part of the supplemental sum under the Foundation pledge of October 10, 1930, and (b) cash to be received prior to June 30, 1935, under pledges received prior to June 30, 1932, for the said supplemental sum raised under the said lapsed pledge, payments under (b) to be made from time to time as cash is actually received.

RESOLVED that conditional upon the cancellation of RF 30019 for \$250,000, RF 30020 to Yenching University for \$62,500 be, and it is hereby, amended to read as follows:

RESOLVED that Sixty-two thousand five hundred dollars (\$62,500), or so much thereof as may be necessary, be, and it is hereby, appropriated to YENCHING UNIVERSITY in support of the work in the science departments during the five-year period July 1, 1930, to June 30, 1935, payments to be made in annual installments of \$12,500, provided that, and so long as, the University secures an equal sum each year from other sources including income on new endowment received from other sources subsequent to this action, for the same purpose, in excess of the amount needed to match the endowment provided under appropriation RF 32081.

When the Trustees of Yenching University have acted upon the proposal outlined in our Executive Committee actions, will you please inform us.

Yours very truly,

/s/ Norma S. Thompson  
Secretary.

Mr. E. A. Garside  
Yenching University  
150 Fifth Avenue  
New York City

0718

COMMITTEE OF  
YENCHING COLLEGE FOR WOMEN

of  
YENCHING UNIVERSITY

PEIPING, CHINA

COMMITTEE

MRS. O. E. WILLIAMSON, *Chairman*  
*The Wellington, Philadelphia*  
MRS. L. O. LEE, *Secretary*  
*14 Beacon Street, Boston, Mass.*  
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*150 Fifth Ave., New York*  
MR. B. A. GARSIDE, *Assistant Treasurer*  
*150 Fifth Avenue, New York*  
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MRS. F. LOUIS SLADE, *New York*  
MRS. ROBERT E. SPEER, *New York*  
MR. FRANKLIN H. WARNER, *New York*  
  
MRS. CHARLES C. PARLIN, *Tenafly, N. J.*  
*Representative of Wellesley College Alumnae*

MRS. MURRAY S. FRAME, B.A., B.D., Litt D.D., *Dean of the College*

FOR WOMEN

July 21, 1952

ack 7-29-52

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

Dear Mr. Garside:

I am returning my vote on the resolutions regarding the Natural Sciences Endowment of Yenching University. The terms of the new agreement proposed by the Rockefeller Foundation seem to me fair and even generous. Am I right in understanding that their refusal to recognize the \$75,000 or thereabouts of Woman's College Endowment Funds as new money means that these funds remain on your books as endowment for the Woman's College? If so, it is all to the good as the College of Natural Sciences has its endowment and the Woman's College continues to have its own.

Let me thank you for your letter of July 20 in regard to plans for Mr. and Mrs. C. H. Riggs. We have not heard from them in response to my letter asking them to tell us whether they prefer to continue as missionaries of the American Board, but a letter will doubtless come very soon. I think that you are right in feeling that the American Board will wish for official action by the Nanking Board of Founders as to the agreement entered into in regard to the support of the Riggs family, but that can wait until September.

Cordially yours,

*Lucia B. Lee*

(Mrs. Lucius O. Lee)

L:b  
Enc.

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0720

COMMITTEE OF  
YENCHING COLLEGE FOR WOMEN

of

YENCHING UNIVERSITY

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MRS. F. LOUIS SLADE, *New York*

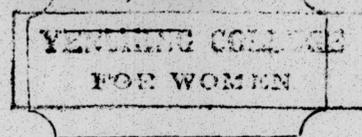
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*Representative of Wellesley College Alumnae*

Mrs. MURRAY S. FRAME, B.A., B.D., Litt D.D., *Dean of the College*

PEIPING, CHINA



August 2, 1932.

*ack 8-5-32*

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

Dear Mr. Garside:

Thank you for your letter of July 29 in reply to my question about the Yenching Woman's College endowment fund. I am quite ready to allow the action in regard to the transfer of these funds to the College of Natural Sciences to stand. I raised the question only because of my understanding that the Rockefeller Foundation was not willing to count these funds toward the \$250,000 which the Trustees were to raise. As I understand from this new letter that they do recognize this \$75,000 as matching their gift to that extent, and as we

naturally wish to be sure of the total \$250,000 from them there is, I think, no reason for raising any question of changing the action already taken.

I am wondering whether Dr. Gee has come to this country and when he is to begin his active work for Yenching.

Let me also acknowledge the receipt of yours about Dr. and Mrs. Charles W. Miller. We still hope that the right place of service for them may appear in India although nothing is as yet decided.

Cordially yours,

*Eula B. Lee*

(Mrs. Lucius O. Lee.)

EBL:dsk

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RECEIVED  
UNIVERSITIES  
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JOINT OFFICE

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September 26, 1932.

Mr. D. A. Garside  
150 Fifth Avenue  
New York City

Dear Mr. Garside:

I am in receipt of a cablegram from Miss Soo Hoo the new Dean of Yenching College for Women. This cablegram being decoded reads:

"Lee do you authorize Woman Infirmary. Much in need of new building. Last year surplus \$15,000 Mexican. Cost will be \$10,000 Mexican (Signed) SooHoo."

Are you clear as to just what the surplus quoted as \$15,000 Mexican is? I understand it to be money held on the field. Is it an unused balance of appropriations from American and local income through fees and the like? What do you think of the proposition that \$10,000 Mexican of this money be used for the building of an infirmary. I do not doubt there is urgent need for such a building. I remember what Miss Speer and others have told us of the ~~immediate~~ provision that now exists for the care of sick girls.

Will you kindly let me have any comment on this request that you may wish to make as soon as you can? I understand that the amount reported as surplus is quite distinct from the balance of building funds held in this country.

This question of authorizing even an inexpensive new building is one that should naturally come before the fall meeting of the Yenching College Committee, but the fact that a cablegram has been sent indicates that the field would like to begin work immediately. Do you think we should present the matter by letter to the members of our Committee and secure the necessary authorization by correspondence vote?

Two or three days before this cablegram came I received a very interesting letter from Miss Soo Hoo of which I enclose a copy. I am thinking to circulate this letter among the members of our Yenching College Committee and possibly to use it in lieu of a news letter, mailing it to all the names on our mailing list. With this

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Mr. B.A.G.--2.

general circulation in mind I did not include Miss Soo-Hoo's comments on her salary in the copy. That paragraph of her letter reads as follows: "The matter of salary and travelling expenses we have been too busy to discuss these days, but I believe satisfactory arrangements can soon be made. You probably know that Mr. Garside advanced me the sum of \$350. U.S. currency toward my trip."

Have you had any word from the field as to the adjustment made on account of Miss Soo Hoo's travel to China?

Always cordially yours,

(Mrs. Lucius C. Lee.)

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YENCHING COLLEGE FOR WOMEN

INDEXED

Yenching College for Women

September 27, 1952.

note 9/29

Mrs. Lucius O. Lee,  
14 Beacon Street,  
Boston, Mass.

My dear Mrs. Lee:

Let me acknowledge receipt of your letter of September 22nd and September 26th.

Date of Autumn Meeting Yenching College Committee. As you already know we are endeavoring to secure a meeting of our Associated Boards for Christian Colleges in China on October 27th or 28th. The date tentatively set by our Committee for Christian Colleges in China Executive Committee is October 28th, but as that date is Friday it would be difficult to have meetings of individual Boards following the joint meeting to ratify actions taken by the whole group. For that reason it would be better to hold our Associated Boards' meeting on October 27th, leaving October 28th and the morning of October 29th for meetings of our individual Boards. If it is impossible to move forward the Associated Boards to October 27th, we might have meetings of individual boards on that date, with some provision for calling a brief session of these individual boards immediately after the Associated Boards to ratify any actions proposed by the larger group.

We will be holding a meeting of our Committee for Christian Colleges in China Executive Committee within a week or so to reach some final decision as to dates. Meantime, you might wish to send inquiries or notices to the members of the Yenching College Committee asking them to keep both October 27th and October 28th free for these meetings, leaving to later determination whether the separate Committee meeting or the joint meeting with other boards would be held first.

Will a half-day session be sufficient to dispose of matters which will come to the Committee's attention? Would it be at all possible to hold such a meeting during the evening, or should a morning or afternoon session be preferable? I raise these questions because we will probably have to call three or four boards together during one and a half days (exclusive of the Associated Boards), and it may be necessary to confine meetings to one-half day each, or else to have two or more boards in session at the same time.

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September 27, 1932.

Infirmary for Women Students. This has been mentioned quite frequently of late, and I have no doubt it is considered an urgent problem by the administrative officers and the faculty of the Women's College. I am not quite clear in my own mind as to why the McKelvey Infirmary is not adequate for both the men and women students. This Infirmary, you will remember, was put up three or four years ago at a cost of G. \$25,000.00, and I know that there was a general impression at that time that it was adequate for the entire student body, both men and women. I have a hazy recollection that some suggestion was made that one end of the building be partitioned and reserved exclusively for women students, but I cannot state definitely that any such proposal was ever carried out. The Infirmary is located on the same side of the Lake as the Women's Dormitory, and is somewhat closer to the Women's Dormitory than to the Men's Dormitory. Your office may have detailed information as to why the McKelvey Infirmary does not and cannot meet the requirements of the women students, but until we are quite clear on this essential point, it would seem rather unwise to authorize the construction of a new building.

I assume that the Mex. \$15,000.00 referred to Miss Soo Hoo is from gain on exchange, held on the field, from the fiscal year 1931-32. Our Women's College accounts here in America are in quite satisfactory condition, and last year was closed with a substantial surplus. So there seems no reason why the Yenching College Committee cannot cordially agree with any expenditure of such a surplus on the field accruing last year, as may appear wisest, after mature deliberation, to the field administration of the Women's College. Here again, however, one would wish for a little fuller information and merely a cablegram.

A third consideration which should be in our thinking is that of how any new building erected as a Women's College ~~Dormitory~~ <sup>Infirmary</sup> would fit into the general plan for the University. There is a Committee on Buildings and Grounds, with representatives from both the general University and the Women's College, which passes on such matters as these. No doubt that Committee has been called into consultation and fully approves the proposals of the Women's College for a new ~~dormitory~~. However, the sum of Mex. \$10,000.00 is a very small amount for the erection of an infirmary, and there seems at least a possibility that it may be proposed to erect a temporary structure to meet an emergency, whereas it might be wiser and more economical in the end to take a little more time to secure larger resources and to erect a more substantial and permanent building. Possibly the plan of the Women's College is simply to make alterations in a dormitory wing, or some other available building so as to fit it for use as an infirmary.

I have talked with Dr. Gee about these various matters, but find that he does not have any exact information regarding them. If your office contains material which will help us to answer most of the questions I have raised above, or if you feel that the need is so urgent that we should not delay longer, perhaps it would be sufficient to circularize the members of the Yenching College Committee asking their approval to the proposal of the field that Mex. \$10,000.00 of last year's surplus from gain on exchange be authorized for the construction of the infirmary. But, if it seems to you that we should have fuller information before taking action our best course might be to cable the field to send full information along the lines indicated above, this material to reach us in time for a meeting of the Women's College Committee late in October or early in November.

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Mrs. Lucius O. Lee

September 27, 1932.

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I have read with interest Miss Soo Hoo's account of her journey to China and her first few days on the campus. Apparently she has started out vigorously on her new responsibilities as Dean of the Women's College.

Thus far I have had no word from the field as regards any adjustments made on account of Miss Soo Hoo's travel to China, though undoubtedly I will be receiving some report on this within the next week or so.

Very cordially yours,

BAG:PW

0727

COMMITTEE OF  
YENCHING COLLEGE FOR WOMEN

of  
YENCHING UNIVERSITY

COMMITTEE

MRS. O. R. WILLIAMSON, *Chairman*  
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MRS. MURRAY S. FRAME, B.A., B.D., Litt D.D., *Dean of the College*

PEIPING, CHINA

14 Beacon Street, Boston

September 28, 1932

Mr. B. A. Garside  
150 Fifth Avenue  
New York City, N.Y.

YENCHING COLLEGE  
FOR WOMEN

Dear Mr. Garside:

INDEXED

I am this morning in receipt of a letter from Mrs. Williamson to whom I wrote on receipt of the cablegram in regard to the need of an infirmary for Yenching Women's College. As I think it may help you in your thinking on this question, I am quoting for you Mrs. Williamson's remarks on this subject. She says:

"As to the infirmary, I imagine exchange is responsible for much of that surplus and then there must have been some saving last year (1931-32) since we had no dean. However, we have the rule that the money saved on the field may be expended upon recommended (by the field) objects after consultation and approval by the College Committee. The infirmary seems to be a necessity and doubtless will relieve overcrowding in the dormitories in a measure. Since the money is in hand I would approve using it unless required for some other more pressing need. Mr. Garside will probably set us right on that score."

Mrs. Williamson also tells me that in discussing the goals toward which Mr. Gee shall work, \$40,000 for a woman's dormitory was included as well as \$100,000 for endowment to replace the loan made to the College of Natural Sciences.

I am expecting to see and talk with Mrs. Franklin tomorrow and shall be glad if I have your comments on the infirmary question before that time.

Cordially yours,

*Lucia B. Lee*

L:K

(Mrs. Lucius O. Lee)

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0729

COMMITTEE OF  
YENCHING COLLEGE FOR WOMEN

of

YENCHING UNIVERSITY

COMMITTEE

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PEIPING, CHINA

September 29, 1932. 41

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

YENCHING COLLEGE  
FOR WOMEN

Dear Mr. Garside:

I am very grateful for your letter of September 27 received this morning. So far as I know October 27, 28 or 29 would be a satisfactory date for the fall meeting of our Yenching College Committee. I incline to think that a half day session would be sufficient for this meeting. A morning or afternoon meeting would, I think, be preferable to one in the evening, although if it is easier to arrange for an evening meeting as you make out your schedule of meetings, we could I be-

lieve adjust ourselves to that.

I am especially grateful for your comments on the request for authorization to build an infirmary for women students. In the light of what you say, especially as to the McKelvey Infirmary I am this morning cabling Miss Soo Hoo as follows:

IS NOT SECTION MCKELVEY INFIRMARY AVAILABLE AND SUFFICIENT WOMEN STUDENTS SEND EXPLANATION OF NEED FOR MEETING COMMITTEE OCTOBER TWENTYSEVEN. (SIGNED) LEE.

I am expecting to be in New York tomorrow for a meeting of the Committee appointed to study the report of the Commission on Christian Education in Japan. A very pleasant note from Dr. Gee says that he would like to see me and I am suggesting that if possible he come over to 419 Fourth Avenue about noon tomorrow. I shall be very glad to meet him.

Cordially yours,

*Lucia B. Lee*

(Mrs. Lucius O. Lee.)

EBL:dsk

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COMMITTEE OF  
YENCHING COLLEGE FOR WOMEN

of

YENCHING UNIVERSITY

COMMITTEE

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*The Wellington, Philadelphia*

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*14 Beacon Street, Boston, Mass.*

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*Representative of Wellesley College Alumnae*

MRS. MURRAY S. FRAME, B. A., B. D., Litt D. D., *Dean of the College*

PEIPING, CHINA

October 6, 1932.

ack 10-13-32

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

YENCHING COLLEGE  
FOR WOMEN

Dear Mr. Garside:

INDEXED

Yesterday I had a talk with Miss Grace Boynton in regard to the need of Yenching Woman's College having a woman's infirmary and want to share with you the information she gave me on the subject. She said that at the time the McKelvey Infirmary was erected there was a rather general idea that the one building would meet the needs of both men and women students and faculty. She says, however, that experience soon convinced all those concerned that this was not a desirable arrangement. Dr. Learnmouth for instance now feels strongly that it would

be much more satisfactory for the women students and faculty to have a building of their own. In fact, Miss Boynton thinks the way in which the McKelvey Infirmary has now been finished off makes it practically impossible for adequate provision to be made for the needs of the women in that building. When I asked whether she thought \$10,000 Mex. would put up a suitable building she explained her thought that those on the field were probably not contemplating a new building but rather the making over of a Chinese building now on the campus. This building is quite near the Boyd Gymnasium in which the woman's college physician has her office. Miss Boynton thinks that \$10,000 Mex. would probably be sufficient to make necessary changes and improvements in this building and to equip it satisfactorily. I asked whether she thought there was such haste in the matter that we ought to raise the question of authorization by correspondence vote before the coming meeting of our Committee. She thought that as the meeting was not far off the matter could wait until then. We may in the meantime have a reply to my cabled request for fuller information. I write this now only that you may have Miss Boynton's thought as to the conditions that have led to a cabled request for authorization to provide a Woman's College infirmary.

I know you will report decisions as to the dates of coming meetings as soon as you can.

Cordially yours,

*Lucia B. Lee*

(Mrs. Lucius O. Lee.)

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COMMITTEE OF  
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of

YENCHING UNIVERSITY

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*The Wellington, Philadelphia*

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*Representative of Wellesley College Alumnae*

Mrs. MURRAY S. FRAME, B.A., B.D., Litt D.D., *Dean of the College*

PEIPING, CHINA

October 14, 1932.

Dr. H. Gist Gee  
150 Fifth Avenue  
New York City

Dear Dr. Gee:

I have just received from Mr. Garside a letter telling of the plans for the meetings of the Trustees of the several China colleges. The best time for the meeting of the Yenching College Committee seems to be Friday morning, October 28 and I am calling our meeting for 9:30 a.m. that day. The place will probably be some room in the Prince George Hotel. I have asked Mr. Garside to arrange as to the room. I very much hope that you can be present. The women of our Committee will surely want to meet you.

I have kept in mind what you and I talked of briefly in regard to your coming to Boston some time before long. Professor Kendrick of Wellesley College was in yesterday and she and I also talked a little. We feel somewhat uncertain as to what kind of a function could best be arranged for you. The natural thing would be an afternoon tea, but our question is primarily as to the people who should be invited. We of course have a copy of our Yenching College mailing list and so know the names of people from Boston and vicinity who have through gifts previously made or in some other way expressed an interest in Yenching. Doubtless these friends should be invited to any affair that may be arranged. We would be very glad to reach out also to a somewhat different group, as for instance, people who have business or other connections with China. We seem to have only the vaguest ideas as to how we can secure the names of such people. Have you suggestions to offer, either as to people whom we should like to secure as friends of Yenching or as to the method of approaching them? Probably nothing of this kind can now be done before November, so we can talk this matter over while we are in New York. I am to be in Montreal at the annual meeting of the American Board next week so will be out of the office practically all that week, and have other meetings of importance the early part of the week beginning October 25. Are your plans taking shape so that you have some idea as to the best time for you to come to Boston?

Trusting that we may have you with us on the morning of October 28 I am,

Sincerely yours,

*Eula B. Lee*

(Mrs. Lucius O. Lee.)

EPI:dsk

0734

# CHINA UNION UNIVERSITIES

## Cooperating Organizations

FUKIEN CHRISTIAN UNIVERSITY  
LINGNAN UNIVERSITY  
UNIVERSITY of NANKING  
SHANTUNG CHRISTIAN UNIVERSITY  
PRINCETON-YENCHING FOUNDATION  
WEST CHINA UNION UNIVERSITY  
YENCHING UNIVERSITY

## CENTRAL OFFICE

150 FIFTH AVENUE  
NEW YORK CITY

Cable Address:  
"NANFUSHAN" New York  
Telephone:  
WATKINS 9 - 8703-4-5

## Officers

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Vice-Chairman, Supervisory Committee  
B. A. GARSIDE  
Secretary and Treasurer  
C. A. EVANS  
Associate Secretary-Treasurer

## Yenching College for Women

RECEIVED October 29, 1932.  
FOREIGN DEPARTMENT

OCT 31 1932

Mrs. Lucius O. Lee,  
14 Beacon Street,  
Boston, Mass.

My dear Mrs. Lee:

Ans. \_\_\_\_\_

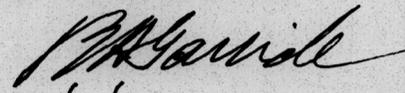
I am very sorry indeed that I failed to bring to your attention while you were here in the city, a letter from Miss Roberta S. White, of which I am enclosing a copy herewith. It would have been well to have this considered, in a tentative way at least, by the Yenching College Committee at its meeting yesterday, though I doubt whether any final decision could be reached at any event until we have fuller information as to the need at the University and the state of Miss White's health. I am attaching a copy of the letter I am sending her today, in which I comment on both these matters.

I presume that you will wish to write to Yenching for information as to the local situation, the need for an additional staff member to take up again the work which Miss White laid down a year ago, and the opinion as to Miss White's return under the conditions she proposes. I am quite sure that everyone was very much pleased with Miss White's work when she was at the University, but there is a possibility that conditions may have changed so that they might not have the same need for her at this time. Since Miss White offers to be responsible for her own travel expenses to the field, I believe that even in these depression times we could take care of her salary during the second semester without any very serious strain on the budget. Possibly the field could take care of this item within the funds they have available, or if this were impossible, we could make a small additional appropriation to cover the item.

I am sending you an extra copy of this letter, and also Miss White's letter in case you may wish to send a letter to the field in the next China mail closing on October 31st.

I am extremely sorry that we failed to bring this matter to your attention before the Yenching College Committee meeting yesterday; but probably you can secure the necessary action a month or so hence, if reports both from the field and Miss White's medical examiner are satisfactory.

Very cordially yours,



BAG:PW  
Enc.

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Country Club Road,  
Fairmont, W. Va.  
October 6, 1932.

Mr. B. A. Garside,  
China Union Universities,  
150 Fifth Avenue, New York.

My dear Mr. Garside:

During the year since I left Yenching I have planned many times to write you and the Women's College Committee to express my regret at leaving Yenching and my gratitude for the generous treatment given me. I kept postponing my letter from month to month in the hope that before long I could ask to be reinstated on the staff of Yenching. It was such a disappointment to have to leave that I could not reconcile myself to the formal severing of relations with Yenching.

As you know there were two factors hindering my return. One was health and the other was the uncertainty of my fiancé's plans. Yesterday I received a letter from him saying that he expects to remain in China for another year. The question of my health is also much more certain than it was two months ago. I gained a great deal this summer, and at the present time am working in a nursery school and feeling very well. I am sure that in another two months I will be strong enough to return to China.

Would there be an opportunity for me to teach at Yenching during the second semester of this year? I would expect to pay my own travel back to China, and if a full-time salary was not available would be glad to teach on a part-time basis. Yenching has some rule about married women teaching only half time and as there is a possibility that I might marry perhaps this should be taken into account. On second thought I believe that this ruling applies only to wives of faculty members.

I do hope that Yenching can use me. I feel as though I owe it to her to return if I can, and also I want very much to go back. Caroline Chen has written me that the Home Economics Department is very short-staffed. Perhaps I could help out there. Miss Chen and I had planned a couple of courses in her department before I left.

Please give my regards to those members of the Women's College Committee whom I know.

Sincerely yours,

(Signed) Roberta S. White

PS: I would be willing to teach without a contract so that Yenching need not assume responsibility for my health. The fact that my parents live in China makes this feasible.

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RECEIVED  
DEPARTMENT

OCT 31 1932

Ans. \_\_\_\_\_

Yenching University

October 29, 1932.

Miss Roberta S. White,  
Country Club Road,  
Fairmont, W. Va.

My dear Miss White:

I am sorry that an unusually heavy pressure of meetings and the work of preparation for them has delayed my earlier reply to your letter of October 8th.

We are very delighted to learn that in the year since you have been in America, your health has been improving so greatly. We know that you were keenly disappointed at the necessity of giving up your work for a time in order to regain your health, and I can assure you that you have been greatly missed by the University. The members of the Yenching College Committee, and all the others who had the privilege of meeting you before you went out to China, have felt a sincere personal interest in you ever since, and have been genuinely concerned over your health problem.

I am taking up with the ladies of the Yenching College Committee the question you raise as to the possibility of your returning to the University. It is obvious at once that two questions would have to be settled before any final decision could be reached.

The first and most important of these is the question of your own health. We all feel a personal sense of responsibility if anyone recently sent out to China suffers a breakdown in health, because it always causes us to wonder whether or not we have been sufficiently careful in checking up on all details of the health situation. It so happens that during recent years we have had an unusually large number of cases where young people sent out under appointment by our various college boards have broken down in health within one or two years after they began their work in China; and as a result we are all feeling a bit cautious about such matters. I am sure that the first step in the direction of returning to China would therefore be for you to have a thorough examination by some physician in your neighborhood in whom our medical secretaries here in New York and Boston would have complete confidence. A clear-cut affirmation by such a medical examiner that you are physically fit to return to the field would be of major importance.

The second question is that of faculty arrangements at Yenching during the second semester. On this point we can only send inquiries to the

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Miss Roberta S. White

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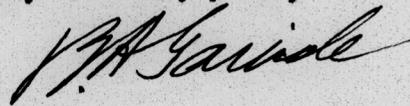
October 29, 1952.

to the field and ask them to reply in the light of <sup>the</sup> local situation. Since undoubtedly you will wish to begin making definite plans within the shortest possible time, we might ask the field to cable as to their attitude toward your return for the second semester.

We will press forward with the matter as promptly as possible, and I hope that some decision can be reached by the early part of December. This, however, is a matter that must be left in the hands of the Yenching College Committee.

With warmest personal regards, and best wishes for your continued improvement in health, I am

Very cordially yours,



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212 Quincy Street  
West Lafayette, Indiana  
November 3, 1932.

RECEIVED

NOV 10 1932

Mr. B. A. Garside,  
China Union Universities  
150 Fifth Avenue  
New York City

Ans. \_\_\_\_\_

Dear Mr. Garside:

I was very glad to receive your letter and to hear that my case was under consideration.

I am now staying with my sister in Indiana and will be glad to have a physical examination by one of the local physicians if that is satisfactory to you. The doctor who treated my case in California said last May that she would not advise me to return to China this past summer with the expectation of doing full-time work, but that she would have no objection to my returning if I taught only a few hours. Since May I have gained so much in strength that I feel confident she would make no objections to my return now. I weigh about twenty pounds more than I did when I sailed to China before, and that is a real safeguard.

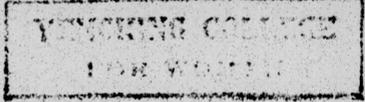
As you realize, I am anxious to make definite plans as soon as possible. Is there anything I can do to expedite a decision?

Sincerely yours,

(Signed) Roberta S. White

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COMMITTEE OF  
YENCHING COLLEGE FOR WOMEN

of  
YENCHING UNIVERSITY

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*The Wellington, Philadelphia*
  - MRS. L. O. LEE, *Secretary*  
*14 Beacon Street, Boston, Mass.*
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*Representative of Wellesley College Alumnae*

MRS. MURRAY S. FRAME, B.A., B.D., Litt D.D., *Dean of the College*  
PEIPING, CHINA

November 16, 1932.

ack 11-18-32

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

Dear Mr. Garside:

I am in receipt of another letter from Miss Roberta White. As she tells me that she is sending you a copy of her letter you already know that she is deciding to go to China without waiting for a reply to her question as to whether or not there is likely to be work for her in Yenching. I am advising her to let the Yenching friends know of her arrival in Shanghai. I am also sending her a blank for a physical examination but am suggesting that as she has recently had so many such examinations her doctor can perhaps fill this out or at least give us a sufficient statement as to her health without her having to go through another examination. I am also writing Miss Speer of Miss White's plans.

Thank you for your note giving Mr. Barber's address.

Sincerely yours,  
*Eula B. Lee*  
(Mrs. Lucius O. Lee.)

EBL:dsk

P.S. Do you feel at all troubled at the thought of Miss White going third class? It would seem a great pity for her to subject herself to discomforts which might undermine the health she has worked so hard to regain. Just what is your thought as to providing her a salary in case the Yenching administration desires to have her there but feels that there is no margin in the budget as adopted for even a modest salary?

*E. B. L.*

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FORD MOTOR COMPANY

Rouge Plant  
Dearborn, Michigan  
November 17, 1932.

Mrs. Eula B. Lee  
Board of Foreign Missions  
14 Beacon Street  
Boston, Massachusetts

Dear Mrs. Lee:

You have probably wondered why you have not been in more frequent contact with me since the negotiations for my joining the Board of Trustees at Yenching University. The fact is that I have had many things to iron out with our Company. Heretofore, I have been unable to join any Boards outside of our own business on account of Company policy. I expect a decision within the next day or so and hope it will be favorable, at which time I shall advise you.

On account of our interest in Yenching University, as well as my friendship for Dr. Stuart, I have every inclination to become a member of the Board, but if I do become a member I would want to be of distinct service to that Board.

Will you please accept my apology for not writing you sooner, and explain to anyone who inquires that it was not lack of interest but for the reasons as explained above.

Thanking you for your previous letters, I am,

Yours very truly,

(Signed) W. C. Cowling

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# CHINA UNION UNIVERSITIES

## Cooperating Organizations

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UNIVERSITY of NANKING  
SHANTUNG CHRISTIAN UNIVERSITY  
PRINCETON-YENCHING FOUNDATION  
WEST CHINA UNION UNIVERSITY  
YENCHING UNIVERSITY

## CENTRAL OFFICE

150 FIFTH AVENUE  
NEW YORK CITY

### Cable Address:

"NANFUSHAN" NEW YORK

### Telephone:

WATKINS 9-8703-4-5

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Secretary and Treasurer  
C. A. EVANS  
Associate Secretary-Treasurer

## Yenching University

November 18, 1932.

RECEIVED  
FOREIGN DEPARTMENT

NOV 19 1932

Mrs. Lucius O. Lee,  
14 Beacon Street,  
Boston, Mass.

My dear Mrs. Lee:

Let me acknowledge your letter of November 16th regarding Miss White's plans.

Since Miss White is leaving for China on November 27th, it is probably not practicable for us to obtain any word from Yenching before she leaves, as to whether they wish to make use of her services during the second semester. If she were only waiting a week or two longer, we would have time to get a cablegram from Peiping in regard to her, and could also obtain an adequate medical opinion as to her fitness to return to the University.

Under the circumstances, it seems to me that our procedure will have to be as follows:-

1. As soon as she returns to you the blank covering her physical examination, you should be able to get the advice of the medical secretary of the American Board as to whether her health is such as to warrant her appointment to the staff at Yenching.
2. If medical opinion is favorable, we could then take up by correspondence with the field authorities of the Women's College the question of her reappointment. Since all that is involved from a financial standpoint, is her salary for five or six months during the last half of the current fiscal year, possibly the field can make provision for her salary within the budget as already approved. Provided, of course, that they feel her reappointment is desirable. If, however, the field is anxious for her reappointment, but cannot finance it within the approved budget, we could probably provide the amount from the Women's College reserve fund held here in New York. This reserve fund will be a little more than G.\$10,000 at the end of the present fiscal year, after all outstanding claims on this fund have been met.

Unless the verdict of your medical secretary is favorable, I do not feel that we would be justified in going forward with any negotiations for Miss White's reappointment. Even though she assumes all responsibility for her return to China, and waives any claim of any sort she might have on the University, if her health should break down after she returns to service there, the University could not divest itself of the moral responsibility involved. We were all profoundly affected about two years ago by the case of a very promising young chap who was

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Mrs. Lucius O. Lee

-2-

November 18, 1932.

sent out to Yenching with what seemed to be a minor health problem. Some years before, as a result of typhoid I believe, he had developed a little heart trouble, which his heart specialist told him would correct itself after a few years, and would probably never cause any serious trouble. The young man had been born in China and his parents were still living near Peiping, so his going to the University was really a return home. In every other respect the young man's papers were unusually satisfactory, and he was unquestionably a fine type for appointment to the Yenching staff.

But within six months after he took up his duties at Yenching, the dormant heart trouble became effective. He was sent to a hospital and died shortly afterward. Naturally there was a great deal of criticism for all of us who had any share in his appointment. But much more than that, was the feeling we all had, that we had a certain measure of responsibility in the young man's breakdown and death. We must not let such a thing happen again in Miss White's case if there is any serious question in the mind of your medical secretary. Effective service on the staff of any one of our colleges makes heavy physical demands upon each one of our staff members; and we have no right to make such appointments unless the member's health is thoroughly sound.

I am sure that all of us who know Miss White have a warm affection for her, and a high regard for her fine spirit and her unusual qualifications for teaching work. We are anxious to see her back on the Yenching staff again if that can safely be arranged. Also, we all want to do everything we can to assist her with her personal plans for her return to China and her marriage after she arrives there. So we do most earnestly hope that the medical report she is now sending to you will prove to be thoroughly satisfactory.

Whether we should advise against Miss White's travelling third class is a rather difficult question. If the voyage is reasonably calm, Miss White is a good sailor, and she possesses the knack at making herself comfortable under conditions not wholly ideal, she might have no difficulty whatever in making the trip third class. However, the journey under such conditions, particularly if the voyage is rough, would prove a severe physical ordeal for a great many young women. It would be a tragedy indeed if Miss White would slip backward, even a little, in her efforts to regain and retain her vigorous health, merely to save the difference between third class and second class fares. All the transpacific lines have reduced fares recently, and one can get passage to China in the tourist, second, and special classes at very economical rates. All these classes are entirely satisfactory for one who desires to travel comfortably and yet economically.

We will await further developments with genuine interest, and real solicitude for Miss White's well-being.

Very cordially yours,

BAG:PW



*Copy sent Miss White.*

0745

ELL HARMON POTTER, D.D., PRESIDENT

FRED FIELD GOODSSELL, D.D., EXECUTIVE VICE-PRESIDENT

HAROLD B. BELCHER, TREASURER

**AMERICAN BOARD OF COMMISSIONERS  
FOR FOREIGN MISSIONS**

INCORPORATED 1812

14 BEACON STREET - BOSTON, MASS.

Foreign Department

November 19, 1932.

**SECRETARIES**

MRS. LUCIUS O. LEE

ERNEST W. RIGGS

ALDEN H. CLARK, D. D.

**MEDICAL SECRETARY**

MARK H. WARD, M. D.

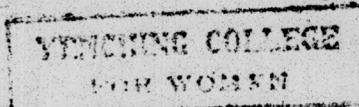
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WYNN C. FAIRFIELD, D. D.

**ASSISTANT SECRETARY**

HERBERT E. B. CASE



Mr. B. A. Garside  
150 Fifth Avenue  
New York City

Dear Mr. Garside:

**INDEXED**

Mrs. Lee has asked me to forward  
the enclosed letter to you which she has  
recently received from Mr. Cowling.

She has also asked me to thank you  
for the letter you sent her yesterday in  
regard to Miss Roberta White.

Very truly yours,

(Mrs. E. Harrison Keith)

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NATIONAL BUILDERS BANK  
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November 24, 1932.

Dear Mrs. Lee:

Your very kind letter of November 7th was duly received and I assure you it is deeply appreciated. To receive this greeting from the group of Yenching Committee friends is indeed gratifying and heartening. I look back with the greatest measure of pleasure and satisfaction to my little part in this Committee work, and am more pleased than I can express, to know that it is remembered in this way.

I do hope the work of the College is prospering during these troublesome times and that all of the far-reaching plans of the Committee, are being, and will be in the future, fully realized.

Thank you so much for the kind invitation to visit your office whenever in Boston. I shall certainly keep it in mind and do so if circumstances take me there again. Have had no occasion to be there in recent years. Was in New York for several days last February, first time for four years, as business does not take me there as frequently as it formerly did. When next there I shall aim to spare time to call on the friends at 150 Fifth Avenue.

When you write Mrs. Roys kindly give her my warmest greetings, and tell her I am most grateful for her kind and thoughtful expression.

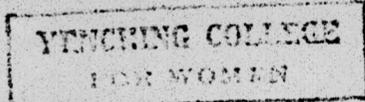
Always with deep interest in all your good work, I remain,

Sincerely your friend,

(Signed) Louis A. Bowman

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COMMITTEE OF  
YENCHING COLLEGE FOR WOMEN

of

YENCHING UNIVERSITY

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*Representative of Wellesley College Alumnae*

MRS. MURRAY S. FRAME, B.A., B.D., Litt D.D., *Dean of the College*  
PEIPING, CHINA

November 25, 1932.

Miss Marianne Sakmann  
China Union Universities  
Central office  
150 Fifth Avenue  
New York City

My dear Miss Sakmann:

I am very glad to give you such additional information as I can about the members of the Yenching College Committee.

Miss Alice K. Clark is no longer a member of the Committee. She is a member of the First Congregational Church of Evanston, Illinois and a public spirited woman. She, with her parents, took a trip around the world some years ago and have been greatly interested in Yenching Woman's College from its beginning. Unfortunately the family is suffering greatly just now from the general

financial depression.

About Miss Gouldy I really know little more than is said in your note. Miss Gouldy is one of the Methodist representatives and has been greatly interested in certain Chinese Students one of whom is now the wife of a member of the Yenching staff. This young lady was educated partly in America by Miss Gouldy who calls her her adopted daughter. Miss Gouldy has visited China at least twice and spent considerable time at Yenching.

The home of Miss Margaret Rogers is in Glen Ellyn, Illinois. She has recently been appointed as one of the American Board representatives on our Yenching College Committee. She is a graduate of the University of Wisconsin and is active in the work of the American Association of University Women.

About Mrs. Slade I find I am unable to give any accurate information except that she and her husband visited China about two years ago. I am asking Mrs. Williamson to write you something more definite about her.

If what I have said is not sufficiently accurate please let me know and I will try to get more definite information for you.

Sincerely yours, *Eula B. Lee*

(Mrs. Lucius O. Lee.)

EBL:dsk

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14 Beacon Street  
Boston, Mass.

Office of  
Mrs. Lucius O. Lee

November 29, 1932.

To the Members of the  
Yenching College Committee

Dear friends:

I am again in receipt of letters, parts of which I wish to share with you. One is from Mr. Bowman in response to mine written in accord with the vote of our Committee at the October meeting. It is so friendly that I am sharing it with you even though some of you do not personally know Mr. Bowman.

Another letter is from Miss Monona Cheney of the History Department who as you know has been called home because of her mother's serious illness. She is one of our fine workers and we are sorry to lose her from the College even for a time. I know your sympathy will go out to her in this time of anxiety. She bears testimony to Miss Ssu-Tu's fine work as you will see from the enclosed quotation. She also speaks in glowing terms of Miss Lucy Burt's work and hopes it will be possible for the College to keep Miss Burt longer than the two years for which she was engaged.

A letter from Miss Ssu-Tu sets forth the plans for the infirmary. She very sensibly says that they do not want or need a hospital as there are good hospitals to which girls who are seriously ill can be sent but rather a suitable and attractive place in which minor ailments can be treated and girls who need special care for a time can be brought back to normal health. They are planning to purchase materials at China New Year time so I hope it is not long until the College will have its infirmary.

Very cordially yours,

Eula B. Lee  
(Mrs. Lucius O. Lee)

EBL:dsk

Extract from letter to Mrs. L.O.Lee from Miss Monona Cheney.

"S.S. Empress of Asia  
November 16, 1932.

"I want also to tell you how very happy we are over the way in which Nettie Ssu-Tu has begun her work. She is so fine in all her attitudes, so interested in the life of the girls and of the faculty, so splendidly Christian, that, as Marnie Speer said in introducing her to the girls at the beginning of the year, "we are already wondering how we ever got along without her."

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COMMITTEE OF  
YENCHING COLLEGE FOR WOMEN

of

YENCHING UNIVERSITY

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Mrs. MURRAY S. FRAME, B. A., B. D., Litt D. D., *Dean of the College*

PEIPING, CHINA

November 29, 1932. #2  
ack 12-2-32

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

YENCHING COLLEGE  
FOR WOMEN

Dear Mr. Garside:

INDEXED

I am wondering if you have a clearer understanding than I seem to have as to the possibilities of keeping Miss Lucy Burtt on the Yenching College faculty? I enclose a copy of what Miss Cheney says about her and her service. I recall that she met a number of leading friends while she was in America and I am under the impression that Dr. Stuart tentatively raised with some of them the possibility of their sharing in the work of Yenching University to the extent of providing Miss Burtt's salary. My personal impressions of her and her work are such as to make me feel as strongly as Miss Cheney does that it is very desirable to keep her for Yenching. Do you think that there is anything that we can or should do in the matter from this end, or is it best to advise with Dr. Stuart as to further steps that might be taken? I had a good letter from Miss Burtt herself not very long ago. She wrote primarily to report Mrs. Frame's progress toward health but told something also of her impressions of China and of the Yenching students in particular.

Please let me know what you think our next steps should be.

Sincerely yours,

*Lucius O. Lee*

(Mrs. Lucius O. Lee.)

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Extract from letter to Mrs. L. O. Lee from Miss Monona Cheney

S.S. Empress of Asia  
November 16, 1932.

"One other matter I wanted especially to write you about - Lucy Burt's future connection with the college. It would be impossible for me to put into words my appreciation of the contribution she is making and will make, to Yenching. As a teacher she is splendidly trained and keenly alert and interested; as a Friend she has already begun a unique contribution to religious life and worship in the University; as a worker with students she is alive to all that concerns their interests; and as a radiant Christian personality she is dynamic. Since her work is in the history department, we had many opportunities to talk over her plans for the future; and I am very happy that she feels she would be glad to remain a permanent part of Yenching (and I do not need to say to you the need of the College for Women for continuity of faculty.) Of course her contract will end with this school year and she would prefer to take her year at home next year, then return for a five or six year term; but when I left she felt that my leaving might make some difference with that. However, that may be, the History Department is asking the University that she be returned to us. She and Dr. Stuart think there may be a possibility of English or American friends taking her support ; but in case they do not I want to register with you, both as ex-chairman of the History Department, and as one keenly interested in the life of the Women's College, my strong conviction that the Yenching College Committee will find her one of the best investments it can possibly make, as she has already proved herself..."

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Mrs. MURRAY S. FRAME, B.A., B.D., Litt D.D., *Dean of the College*  
PEIPING, CHINA

December 1, 1932.

*Dec 12-2-32*

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

YENCHING COLLEGE  
FOR WOMEN

Dear Mr. Garside:

INDEXED

Your letter of November 29 in regard to Miss White is here this morning. I also have one from Miss White herself enclosing the medical blank which Dr. Ward has looked over. He pronounces her health good as you will see. If Miss White does finally join the Yenching staff this blank should probably be returned to me for filing with her other papers collected before she first went out.

I am passing on to Miss Speer the word of Miss White's delayed sailing and of her satisfactory medical report. As I did not in my earlier letter about Miss White's desire to return to Yenching for a semester of work, ask for a cabled reply, I am by no means sure that Miss Speer will send a cablegram even if the College desires her return.

However, I think we may rely on the field to express their sense of need as urgently as is called for.

Sincerely yours,

*Lucia B. Lee*

(Mrs. Lucius O. Lee.)

EBL:dsk

Dictated December 1, 1932.

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YENCHING COLLEGE  
FOR WOMEN

INDEXED

Yenching University

December 2, 1932.

Mrs. Lucius O. Lee  
14 Beacon Street  
New York City

My dear Mrs. Lee:

Let me acknowledge your letters of November 29th and December 1st.

Letter of November 29th. This raises the question as to the possibilities of keeping Miss Burtt on the Yenching College faculty. My recollection of our understanding with the Friends Service Council in London, is that they undertook in only a very limited way, Miss Burtt's support during this present term in China, and did not make any commitments, or even offer any encouragement, as to any prolonged continuation of this arrangement.

If Miss Burtt's return after her approaching furlough is desired, we would have to explore three possible sources of support:-

1. Renewed support from the Friends Service Council.
2. Special support from individual Friends in the United States, or some American organization of Friends, or
3. Support in part or in whole from general funds of Yenching College for Women.

It seems to me that we should investigate these possibilities in the order I have listed above. The Friends Service Council, like all our other missionary organizations, is feeling the pinch of financial adversity, and is naturally disinclined to make new commitments, or even to renew assistance given on a temporary basis. If, however, we can make a sufficiently strong case for Miss Burtt's continuation as a representative of the Friends at Yenching, the Friends Service Council might possibly be persuaded to renew all, or at least a part of her support. The one with whom we would correspond regarding this is Mr. H. T. Silcock. It might be desirable to have Dr. Stuart, or perhaps someone representing the Women's College on the field take a lead in corresponding with Mr. Silcock in regard to this matter. But it would also be desirable for someone from the home end to write him as well.

If the Friends Service Council is unable to continue any support for Miss Burtt, then our next move would be to seek for aid from Friends here in America. Our Yenching Promotional Office would be the ones to do this, unless someone else among the Trustees, or the Women's College Committee had special points of contact.

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Mrs. Lucius O. Lee

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December 2, 1932.

If both these two attempts should prove unsuccessful, then we would have to consider whether we could afford to support Miss Burtt from the general funds of the Women's College. I understand from Miss Cheney's letter that Miss Burtt will probably be returning to England in the summer of 1933. It would be helpful if we could give her some assurance of return before she sails from China, but I am not sure that we could get any commitments so far in advance from the Friends Service Council, or other organizations, or individuals who might be interested. From Miss Burtt's standpoint, it would be very helpful if the Women's College could decide before next summer whether we wish her to return after furlough under Women's College support, if all our attempts to obtain special support should prove unsuccessful. I do not know whether we would want to commit ourselves on that point before next summer.

Letter of December 1st. This contains very good news indeed as to Miss White's physical fitness for return to the field. Both the part of the report which she filled out herself, and the part filled in by her examining physician, seem to indicate that she is in decidedly better health than we had feared was the case. Since Dr. Ward pronounces her health good, it seems to me that the way is cleared for us to take whatever steps we can toward re-establishing her on the Yenching Women's College staff, if a place for her still exists.

Under all circumstances, it seems to me that it might be worth while for us to cable the field, referring to the letters you have already sent, stating that Miss White's medical report is satisfactory and asking them for a cable reply as to where her return to the staff next semester is desired. What do you think? It might be sufficient to have Miss White wait until she reaches Shanghai before such a decision is finally made, but, on the other hand, it might be advantageous to the Women's College in planning their work for next term, as well as very helpful to Miss White in making her own personal plans, if a decision could be made before she sails.

Very cordially yours,

BAG:PW

*P.S. I am returning Miss White's  
papers to your files*

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MRS. MURRAY S. FRAME, B.A., B.D., Litt D.D., *Dean of the College*

PEIPING, CHINA

December 5, 1932

Miss Louise McCoy  
150 Fifth Avenue  
New York City

Dear Miss McCoy:

Thank you very much for sending me twenty-five copies of "Yenching Today." I have read the one copy enclosed in your letter with much interest and think I can make good use of the others. I doubt if you need send more copies to any of the members of the Woman's College Committee unless they are asked for. I will let you know if I need more.

There is one leaflet of which I should be glad to have a number of copies, "The Yenta Christian Fellowship." by Mr. R. H. Ritter. Do you have these in some quantity? I judge they were printed in Peiping. If you do not have copies I think I will write to China asking for some. This to my mind answers in the best possible way the criticism that one hears not infrequently to the effect that the Mission institutions in China are no longer Christian.

Very cordially yours,

*Eula B. Lee*

(Mrs. Lucius U. Lee.)

EBL:dsk

0759

December 6, 1932.

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

Dear Mr. Garside:

Thank you for your letter of December 2 received this morning.

As to the possibility of keeping Miss Burtt for Yen-ching, I agree with what you say as to the sources of support which may well be explored and that the order of inquiry should be that you suggest. I am wondering, however, if before any correspondence with Friends in England or in this country is undertaken we should not have a more definite word from Miss Burtt herself as to her desire to continue in Yen-ching. I will write her today asking for her own thought in that matter and asking whether in case she wishes to continue she feels she must go to England next summer. Of course it would save expense if she should be willing to fill out a term of five years, before returning to England. I will also write to Miss Ssu-Tu asking her for a definite statement as to whether the College administration wishes to keep Miss Burtt on the faculty. With a more definite word from Miss Burtt and with a statement from the college itself we will be better prepared for correspondence with Mr. Silcock or any one in America.

In case Miss Burtt wishes to continue and the University wishes to have her but it does not seem feasible to secure her support from Friends in England or America, I think other possibilities should be explored. Very possibly her support could be provided directly by the Woman's College Committee. If that should not be feasible, it occurs to me that the American Board does not at present have its quota of teachers in Yen-ching Woman's College and is on that account making an annual cash grant of \$2340 toward salaries. I think it not improbable that if it should seem best from other standpoints, the American Board would be willing to give Miss Burtt appointment as one of its missionaries and use this undesignated salary grant for her support. Such action would tend to make Miss Burtt's position more permanent and to vitalize the connection between the Board and the College. Of course I do not know that Miss Burtt would herself wish to be an American Board missionary and

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Mr. B. A. G.--2.

in any case this question should not be broached until other possibilities have been explored.

As to Miss White I will send a cablegram as you suggest giving the college assurance as to her good physical condition. I find that my first letter to Miss Speer about the possibility of Miss White's return was sent on November 10 and as it is manifestly desirable that that letter be received before a cablegram comes, it may be well to wait two or three days before sending the message.

Now a word on another matter. I am this morning in receipt of a letter from Mrs. Speer enclosing a marked copy of the leaflet "Yenching Today." A copy of her letter and the marked leaflet I am herewith sending you. I realize that you are probably not the one who wrote the leaflet but you will know how far, if at all, this matter should be followed up. My first copy came with a note from Miss McCoy and I have since had twenty-five more copies. I am sending Mrs. Speer a note as you will see by the enclosed copy. I hope you will forgive me for "passing the buck!"

Ever cordially yours,

(Mrs. Lucius O. Lee.)

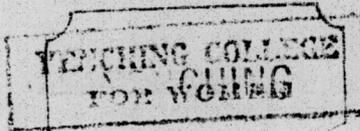
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encs.

P.S. I have again looked up the correspondence with and about Miss White and find that my first letter to Miss Speer went on October 31. I am therefore getting a cable off to her this afternoon and will immediately share with you any reply that comes.

Also on further thought I want to add in connection with Mrs. Speer's criticism of the leaflet that I do think the statement of the purpose of Yenching as given in this little leaflet inadequate to say the least. I wish it could have made reference to the building of Christian Character. However, it would not have occurred to me that this paragraph is sufficiently misleading to warrant scrapping the whole edition of the leaflet.

LBL:dsk

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INDEXED

Yenching University

December 9, 1932. No. 1

Mrs. Lucius O. Lee  
14 Beacon Street  
Boston, Mass.

My dear Mrs. Lee:

Let me acknowledge receipt of your letter of December 6th.

Support for Miss Burtt. I have just received a copy of a letter Dr. Stuart wrote to Mr. Sewell, the Secretary of the British United Committee for Christian Universities of China, in which Dr. Stuart tells of Yenching's earnest desire to have Miss Burtt continue as a member of the Yenching staff, and asks Mr. Sewell to urge upon the Society of Friends that they support her on her return from furlough as their representative on the Yenching staff. As to her present plans, Dr. Stuart writes: "Her term of service expires next summer. She is quite anxious to go back to England for a few months, and then would be ready to come to Yenching on a more permanent basis."

I quite agree with the wisdom of your writing to Miss Burtt and Miss Ssu-Tu as you suggest, so as to find out a little more clearly their plans and desires, and the wishes of the field regarding them. This information would be indispensable for any effective approach either to the Society of Friends or to interested individuals. Dr. Stuart's letter suggests the possibility that if Miss Burtt's support cannot be secured from the Society of Friends, it might be obtained, in part at least, from other interested individuals or organizations in Great Britain. This would be another possibility that we would want to explore thoroughly.

Your suggestion that the American Board might possibly be able and willing to appoint Miss Burtt on its own quota, would offer a most happy solution of the problem if support by the Society of Friends cannot be secured. I am sure that Miss Burtt would welcome such an arrangement, and I believe too that the Women's College would much prefer the appointment and support of Miss Burtt to the payment of an equivalent amount of cash.

Miss White. This morning's mail contains a letter from Miss White, in which she states that she is planning to sail on December 17th, and is expecting to leave her present address in West Lafayette, Indiana, on the night of December 12th. She asks that if we have any information from Yenching, we wire it to her on or before December 12th. Unless a cablegram has already been received this may not give us time to receive any reply from the field to the cable you are sending at this time. However, if a reply arrives any time next week, it could

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Mrs. Lee

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December 9, 1932.

be telegraphed to Vancouver addressed in care of the "Empress of Canada".

I am enclosing a copy of a letter I am writing to Miss White today.

Mrs. Speer's criticism of Yenching folder. I am writing a separate letter on this topic, with the thought that you may possibly wish to send a copy to Mrs. Speer.

Very cordially yours,

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YENCHING COLLEGE  
FOR WOMEN

December 9, 1932 No. 2

Mrs. Lucius O. Lee  
14 Beacon Street  
Boston, Mass.

My dear Mrs. Lee:

With your letter of December 6th you enclose a copy of Mrs. Speer's letter of December 5th, commenting on the recent Yenching folder, and your reply to her letter.

As you know, all of our Yenching publicity is now being produced under the direction of Pierce and Hedrick, who are in charge of our Yenching promotional work. However, the men working on such publicity always submit their material to representatives of Yenching University before anything is published, so if any mistakes are made, the fault lies within our Yenching organization. In the case of this particular folder, several of us here at the Yenching office went over the material and considered it satisfactory. Since I am one of those who approved this material before it was published, I should bear my share of any criticism it may deserve.

Since your letter arrived, I have gone over Mrs. Speer's comments and your own with both Dr. Gee and Mr. Hedrick. We will also talk with Mr. McBrier and the other members of the Yenching Promotional Committee, and will probably write you again after that Committee has had an opportunity to express its judgment. This present letter gives only my own personal and informal comments.

We all agree that the statement Mrs. Speer criticizes is unfortunately worded, and is susceptible to interpretations that were never intended. We see how easy it would be to interpret the statement that it is Yenching's purpose "to develop in North China a University achieving American standards" to mean that we are seeking to set up in China an American type of institution which would be alien in its nature and entirely unsuited to the needs there. However, nothing could be further from the thought this sentence was intended to express. As you know, Yenching has always endeavored to make itself truly Chinese in every possible way - in architecture, in administration, in curriculum, and in spirit. The University has consistently sought the friendship, cooperation and support of the Chinese people, and has been unusually successful in these efforts. What this sentence attempts to say is that Yenching's purpose is to develop in North China a university which fits into the life and needs and environment there to as high a degree as an American university succeeds in doing these same things in our own environment.

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We regret that in the effort to make this folder very brief and terse, we blundered in failing to express our meaning clearly.

One other justifiable criticism of the folder is that it does not give as much emphasis as it should to the fundamental Christian character, ideals, and influence of the institution.

The other criticism Mrs. Speer makes, that this statement (and possibly other statements in the folder) is conceited, raises what may be a very important and fundamental question as regards not only this particular folder, but other aspects of our Yenching publicity and promotion. With very good justification, we Yenchinians sometimes have a tendency to boast a bit about the splendid institution we have built up in Peiping. If criticised for this trait, we are inclined to adopt the attitude of the young man who, when chided for his boasting, remarked in some surprise that his opinion of himself was far more modest than his attainments merited. It has always been a right and effective factor in our Yenching appeals for support, that the institution is one of the largest, finest, and most successful examples of missionary higher educational institutions in the Orient. We have rightly used Yenching's splendid campus, solid financial backing, strong administrative and instructional staff, large enrollment, and successful record of far reaching service, as the bases on which we make our appeals to leading men and women in America to give generous support.

But we must be very careful that we avoid both any tendency toward vain boasting, and also any statements that might make invidious comparisons with the other universities and colleges in China, each of which is rendering in its own way equally fine and significant service to the cause of Christ and to the people of China. Necessity for care at this point is particularly important just now when we are all striving to bring our Christian colleges much more closely together into a common unity of purpose and program. For any one institution to flaunt too vainly its own accomplishments and superiority would inevitably create destructive jealousies and enmities.

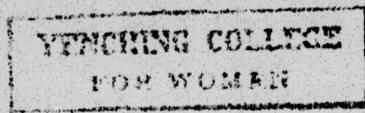
After all, Christian greatness and leadership cannot be measured in terms of physical bigness, or financial resources, or statistics of staff and student body. The only true test is Christ's standard that the individual of the institution who would be greatest of all must be the servant of all. No sincere individual or institution is ever tempted to boast of greatness when this standard is applied.

We are sincerely grateful to Mrs. Speer for her frank comments on this particular bit of Yenching publicity. We will try to see that these comments are utilized to the fullest possible extent in all our Yenching publicity material.

Very sincerely yours,

BAG:RC  
*C. Lee*

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COMMITTEE OF  
YENCHING COLLEGE FOR WOMEN

of

YENCHING UNIVERSITY

Mrs. MURRAY S. FRAME, B.A., B.D., Litt D.D., *Dean of the College*

PEIPING, CHINA

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*Representative of Wellesley College Alumnae*

December 10, 1932.

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

Dear Mr. Garside:

Thank you very much for your letters of yesterday which deal with Mrs. Speer's criticism of the leaflet "Yenching Today" and questions relative to Miss Burttt and Miss White. As to the last named, I too had a letter from her yesterday and immediately replied that I would wire her any cablegram that we received from Yenching. If something comes too late to reach her in West Lafayette, Indiana I will as you suggest, send it to Vancouver in Care of the Empress of Canada.

I am glad that Dr. Stuart is taking up the question of Miss Burttt's continuance in Yenching. I did write her and also Miss Ssu-Tu and Dr. Stuart. I feel very hopeful that a way will be found for her to remain with the College.

I heartily support all you say in your letter replying to Mrs. Speer's comments and criticisms of the leaflet. I think we of Yenching are in danger of too much self-satisfaction and hope that we and the University can and will cultivate a spirit of humility as well as carry on aggressive work.

Very sincerely yours,  
*Lucia B. Lee*

(Mrs. Lucius O. Lee.)

EBL:dsk

*no reply needed*

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of  
YENCHING UNIVERSITY

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*Representative of Wellesley College Alumnae*

MRS. MURRAY S. FRAME, B. A., B. D., Litt D. D., *Dean of the College*

PEIPING, CHINA

December 14, 1932.

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

YENCHING COLLEGE  
FOR WOMEN

INDEXED

Dear Mr. Garside:

I have a cablegram this morning from Miss Ssu-Tu which reads simply, "No need White." I am sorry for the disappointment this message will mean for Miss White. I am relaying the message to her in care of the Empress of Canada at Vancouver. Very possibly she will find a letter from Yenching awaiting her at Shanghai which will explain more fully the reasons why Yenching does not seem to need her. I am reporting the contents of this message to Miss White's sister and mother in Indiana as they will naturally be eager to know what reply we have from Yenching.

Very sincerely yours,

*Eula B. Lee*

(Mrs. Lucius O. Lee.)

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UNIVERSITIES AND COLLEGES FOR WOMEN

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